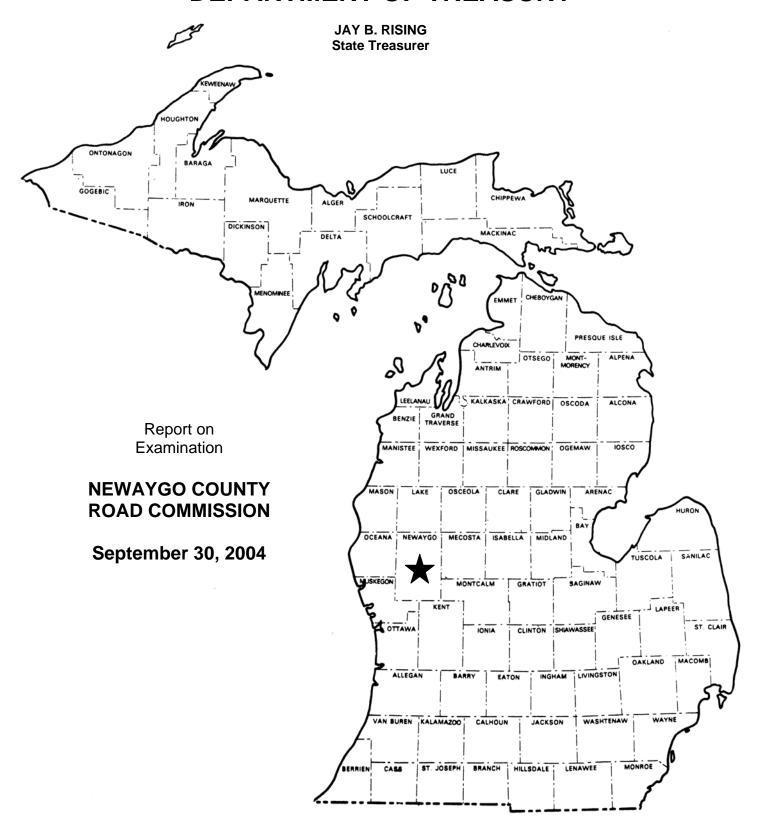
STATE OF MICHIGAN JENNIFER M. GRANHOLM, Governor DEPARTMENT OF TREASURY



Local Audit and Finance Division Bureau of Local Government Services

NEWAYGO COUNTY

BOARD OF COUNTY ROAD COMMISSIONERS

Ronald Sanders Chairman

Louis Meeuwenberg Vice-Chairman

William Gonyon Member

Judith Way Clerk

Kelly Smith Manager

COUNTY POPULATION--2000 47,874

STATE EQUALIZED VALUE—2004 \$46,256,500



JENNIFER M. GRANHOLM
GOVERNOR

JAY B. RISING STATE TREASURER

December 9, 2004

Board of County Road Commissioners Newaygo County 935 One Mile Road White Cloud, Michigan 49849

Independent Auditor's Report

Dear Commissioners:

We have audited the accompanying basic financial statements of the Newaygo County Road Commission, a component unit of Newaygo County, Michigan, as of and for the year ended September 30, 2004, as listed in the Table of Contents. These financial statements are the responsibility of the Road Commission's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Newaygo County Road Commission as of September 30, 2004, and the changes in its financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated December 9, 2004 on our consideration of the Road Commission's internal control over financial reporting and our test on its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> and should be read in conjunction with this report in considering the results of our audit.

Newaygo County Road Commission December 9, 2004 Page 2

The Management's Discussion and Analysis and budgetary comparison information (Exhibits I and J) as listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by Governmental Account Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was performed for the purpose of forming an opinion on the basic financial statements of Newaygo County Road Commission, taken as a whole. The accompanying supplemental and related information in Exhibits K through M is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the general purpose financial statements, taken as a whole.

Cary Jay Vaughn, CPA, CGFM

DV/

Audit Manager

Local Audit and Finance Division

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MANAGEMENT'S DISCUSSION AND ANALYSIS

Our discussion and analysis of Newaygo County Road Commission's financial performance provides an overview of the Road Commission's financial activities for the fiscal year ended September 30, 2004. This discussion and analysis is designed to: a) assist the reader in focusing on significant financial issues; b) provide an overview of the Road Commission's financial activity; c) identify changes in the Road Commission's financial position (its ability to address the next and subsequent year challenges); d) identify any material deviations from the approved budget; and e) identify any issues or concerns.

Overview of the Financial Statements

This annual report consists of four parts: management's discussion and analysis (this section), the basic financial statements, required supplementary information, and an additional section that presents the operating fund broken down between primary, local and county funds. The basic financial statements include two kinds of statements that present different views of the Road Commission.

- The first two statements are government-wide financial statements that provide both long-term and short-term information about the Road Commission's overall financial status. These statements report information about the Road Commission, as a whole, using accounting methods similar to those used by private-sector companies. The Statement of Net Assets includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Road Commission and present a longer-term view of the Road Commission's finances. The two government-wide statements report the Road Commission's net assets and how they have changed.
- The remaining statements are fund financial statements that focus on individual funds; reporting the operations in more detail than the government-wide statements. Fund financial statements tell how these services were financed in the short-term, as well as what remains for future spending.

Reporting the Road Commission as a Whole

The Statement of Net Assets and the Statement of Activities report information about the Road Commission, as a whole, and about its activities in a way that helps answer the question of whether the Road Commission, as a whole, is better off or worse off as a result of the year's activities. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting method used by most private-sector companies. All of the year's revenues and expenses are taken into account regardless of when cash is received or paid.

MANAGEMENT'S DISCUSSION AND ANALYSIS

The two statements mentioned above report the Road Commission's net assets and changes in them. The reader can think of the Road Commission's net assets (the difference between assets and liabilities) as one way to measure the Road Commission's financial health or financial position. Over time, increases and decreases in the Road Commission's net assets are one indicator of whether its financial health is improving or deteriorating.

Report the Road Commission's Major Fund

The fund financial statements begin on page eight and provide detailed information about the major fund. The Road Commission currently has only one fund, the General Operations Fund, in which all of the Road Commission's activities are accounted. The General Operations Fund is a governmental type fund.

• Governmental Fund--The governmental fund focuses on how money flows into and out of this fund and the balances left at year end that are available for spending. This fund is reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Road Commission's general governmental operations and the basic service it provides. Governmental fund information helps the reader to determine whether there are more or fewer financial resources that can be spent in the near future to finance the Road Commission's services. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and the governmental fund in a reconciliation following the fund financial statements.

The Road Commission as a Whole

This is the second year of implementation for GASB No. 34 and as such a comparative analysis between years has been presented. The Road Commission's net assets increased approximately 57.37% or \$4,399,629 from \$7,669,144 to \$12,068,773 for the year ended September 30, 2004. The net assets and change in net assets are summarized below.

Restricted net assets, those restricted mainly for Act 51 purposes, were \$1,810,291 during 2004, an increase of \$158,938 from the prior year. The change was primarily the result of an increase in equipment rental credit due to additional costs of heavy maintenance and maintenance projects during the year. There was also an increase in State funds received and a decrease in township contributions.

Restricted net assets are those net assets that have constraints placed on them by either: a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or b) imposed by law through constitutional provisions or enabling legislation. Enabling legislation authorizes the government to assess, levy, charge or otherwise mandate payment of resources and includes a legally enforceable requirement that those resources be used only the specified purpose stipulated in the legislation. As such all assets (except for assets invested in capital assets, net or related debt) are considered restricted.

MANAGEMENT'S DISCUSSION AND ANALYSIS

The investment in capital assets for 2004, net of related debt, was \$10,258,482, an increase of \$4,240,691 from the prior year. The increase was primarily the result of reporting infrastructure in the amount of \$4,286,374 for the year 2004.

Net assets as of the year ended September 30, 2004 are as follows:

	09/30/2003 Governmental Activities	09/30/2004 Governmental Activities	Variance	Percentage
Current and Other Assets	\$2,491,620	\$ 2,361,876	\$ (129,744)	-5.21%
Net Capital Assets	7,089,130	11,240,065	4,150,935	58.55%
Total Assets	9,580,750	13,601,941	4,021,191	41.97%
Current Liabilities	318,803	131,680	(187,123)	-142.10%
Noncurrent Liabilities	1,592,803	1,401,488	(191,315)	-13.65%
Total Liabilities	1,911,606	1,533,168	(378,438)	-19.80%
Net Assets				
Invested in Capital Assets				
Net of Related Debt	6,017,791	10,258,482	4,240,691	70.47%
Restricted	1,651,353	1,810,291	158,938	9.62%
Total Net Assets	\$7,669,144	\$ 12,068,773	\$4,399,629	57.37%

MANAGEMENT'S DISCUSSION AND ANALYSIS

Changes in Net Assets

Because this is the 2nd year of implementation of the Governmental Accounting Standards Board Statement (GASB) No. 34, which requires this new reporting model, the following table presents a two year comparison.

	2003	2004	Difference	Percent
Program Revenue				
Licenses and Permits	\$ 9,895	\$ 17,125	\$ 7,230	42.22%
Federal Grants	729,864	201,977	(527,887)	-261.36%
State Grants	6,351,042	6,653,023	301,981	4.54%
Contributions From Local Units	2,049,773	1,601,005	(448,768)	-28.03%
Charges for Services	1,189,025	1,150,620	(38,405)	-3.34%
Investment Earnings	14,824	11,028	(3,796)	-34.42%
Reimbursements	20	10	(10)	-100.00%
General Revenue				
Insurance Recoveries	9,909	76,686	66,777	87.08%
Lawsuit Settlement		58,829	58,829	100.00%
Gain on Equipment Disposal	7,355	14,586	7,231	49.57%
Total Revenue	10,361,707	9,784,889	(576,818)	-5.89%
Expenses				
Primary Road Maintenance	1,335,823	1,475,592	139,769	10.46%
Local Road Maintenance	2,158,092	2,406,602	248,510	11.52%
State Trunkline Maintenance	711,337	774,595	63,258	8.89%
Net Equipment Expense	(17,018)	(191,747)	(174,729)	1026.73%
Net Administrative Expense	556,799	647,725	90,926	16.33%
Infrastructure Depreciation Expense		206,826	206,826	-100.00%
Compensated Absences	29,928	7,070	(22,858)	-76.38%
Interest Expense	63,251	58,597	(4,654)	-7.36%
Total Expenses	4,838,212	5,385,260	547,048	11.31%
Increase in Net Assets	\$ 5,523,495	\$ 4,399,629	\$ (1,123,866)	-20.35%

The net assets increased by \$4,399,629 for the year ended September 30, 2004 as a result of an amount recognized from private sources for the construction of roads for a new subdivision, as well as receiving Federal and State grants, where the related expenses were recorded as infrastructure capital assets. There was an increase in the infrastructure depreciation expense from the prior year, because last year was the first year we recorded infrastructure and our policy is to depreciate the infrastructure in the subsequent year. There was also a net equipment expense credit which was attributed to a higher equipment rental credit.

MANAGEMENT'S DISCUSSION AND ANALYSIS

The Road Commission's Fund

The Road Commission's General Operations Fund is used to control the expenditures of Michigan Transportation Fund monies, distributed to the county, which are earmarked by law for road and highway purposes.

For the year ended September 30, 2004, the fund balance of the General Operations Fund increased by \$166,008 as compared to the prior year. Total operating revenues were \$9,649,374 a decrease of \$712,333 as compared to last year. This change in revenues resulted primarily from comparing the two periods, there was a decrease in township contributions of \$448,767, Federal grants of \$527,888 and private contributions of \$191,173, there was also an increase in Michigan Transportation Funds of \$499,106.

Total expenditures were \$9,618,881, a decrease of \$433,641, in comparison to last year. This change in expenditures is primarily the result of an increase in maintenance, a decrease in heavy maintenance and construction projects of \$631,007 during 2004.

Capital Assets and Debt Administration

Capital Assets

As of September 30, 2004, the Road Commission had \$11,240,065 invested in capital assets as follows:

			Total Percentage
	9/30/2003	9/30/2004	Change
Capital Assets Not Being Depreciated			
Land and Improvements	66,534	72,445	0.00%
InfrastructureLand and Improvements	1,980,787	3,462,361	42.79%
Subtotal	2,047,321	3,534,806	42.08%
Capital Assets Being Depreciated			
Buildings	987,966	1,037,520	4.78%
Road Equipment	5,264,352	5,374,356	2.05%
Shop Equipment	195,658	195,890	0.12%
Office Equipment	85,902	87,999	2.38%
Engineer's Equipment	92,767	100,285	7.50%
Administration Car	63,998	45,361	-41.09%
InfrastructureBridges	3,238,103	372,237	-769.90%
InfrastructureRoads	86,771	5,757,438	98.49%
Subtotal	10,015,517	12,971,086	22.79%
Total Capital Assets	12,062,838	16,505,892	26.92%
Total Accumulated Depreciation	(4,973,708)	(5,265,827)	5.55%
Total Net Capital Assets	\$ 7,089,130	\$11,240,065	36.93%

MANAGEMENT'S DISCUSSION AND ANALYSIS

The Road Commission reported the infrastructure and related assets during the current year in the amount of \$4,286,374. The infrastructure recorded in 2003 was depreciated in 2004. The infrastructure is financed through Federal, State and local contributions. The Road Commission will retroactively report infrastructure assets (assets acquired after 1980) in a subsequent year as permitted by GASB No. 34.

This year's major capital asset additions included the following:

Reconstruction of Bridges (by Location)	\$ 285,467
Various Resurfacing Projects and Related Land/Right-of-Way	4,000,908
Road and Shop Equipment	419,105
Buildings	49,554
Land	5,911
Administrative, Office and Engineering Equipment	9,615
Total Additions	\$ 4,770,560

There were no new installment purchase agreements entered into during 2004; all the equipment was acquired with Road Commission funds.

During 2004, the Road Commission traded in and/or disposed of road and shop equipment with a purchase amount of \$327,506 and related depreciation of \$327,506.

Debt

At the year end, the Road Commission had \$981,583 in installment purchase agreements versus \$1,071,339 last period, a decrease of \$89,756 or 8.38% as shown below:

	2003	2004	Variance	% of Variance
Installment Purchase Agreements	\$ 1,071,339	\$981,583	\$89,756	8.38%
Total	\$ 1,071,339	\$981,583	\$89,756	8.38%

More detailed information about the Road Commission's long-term liabilities is presented in Note F to the financial statements.

During 2004 there was no new debt; also, in 2005, the Road Commission does anticipate borrowing or financing of some new debt relating to the acquisition of capital assets.

MANAGEMENT'S DISCUSSION AND ANALYSIS

Budgetary Highlights

Prior to the beginning of any year, the Road Commission's budget is compiled based upon certain assumptions and facts available at that time. During the year, the Road Commission's Board acts to amend its budget to reflect changes in these original assumptions, facts and/or economic conditions that were unknown at the time the original budget was compiled. In addition, by policy, the board reviews and authorized large expenditures when requested throughout the year.

The original revenue budget for 2004 was \$9,894,650, which was \$202,855 less than the actual revenue received for the year. This was due, in large part, to the Road Commission not receiving certain Federal and State aid projects during the year as originally planned.

The Road Commission's original expenditures were projected at \$9,894,650, while actual expenditures were \$9,486,734 resulting in actual expenditures being less than the budget by \$411,916. This was primarily due to the Road Commission not receiving certain Federal and State aid projects as originally anticipated and the increase in equipment rental credits, which reduced the net equipment expense to a negative amount.

Economic Factors and Next Year's Budget

The board of county road commissioners considered many factors when setting the fiscal year 2005 budget. One of the factors is the economy. The Road Commission derives approximately 61% of its revenue from the fuel tax collected in 2004. The recent economic downturn has resulted in less consumption of fuel and consequently less Michigan Transportation Fund tax to be distributed. The Road Commission received approximately 16% of its revenues from township contributions during 2004. This amount fluctuates with the approved road projects and depends on what and how much the townships can afford to participate. We are anticipating that the townships will spend \$1,590,000. During 2005, we expect to receive \$725,000 in Federal and State aid for road projects, some of which was deferred from 2004.

The above items were considered when adopting the budget for 2005. Amounts available for appropriation in the 2005 budget are \$9,248,626.

The board realizes, and the reader should understand, that there are not sufficient funds available to repair and/or rebuild every road in Newaygo County's transportation system; therefore, the board attempts to spend the public's money wisely and equitably and in the best interest of the motoring public and the citizens of Newaygo County.

Contacting the Road Commission's Financial Management

This financial report is designed to provide the motoring public, citizens and other interested parties a general overview of the Road Commission's finances and to show accountability for the money it receives. If you have any questions about this report or need additional financial information, contact the Road Commission for Newaygo County administrative offices at: 935 One Mile Road, White Cloud, Michigan 49349.

NEWAYGO COUNTY ROAD COMMISSION STATEMENT OF NET ASSETS September 30, 2004

EXHIBIT A

ASSETS

Cash	\$	310,257
Investments	4	3,997
Accounts Receivable		0,>>.
Sundry Accounts		8,693
StateTrunkline Maintenance		109,274
Michigan Transportation Fund		930,460
Due on County Road Agreements		638,549
Inventories		000,013
Road Materials		217,345
Equipment Parts and Materials		143,301
Capital Assets (Net of Accumulated		- ,
Depreciation)	1	1,240,065
- ·F		
Total Assets	1.	3,601,941
<u>LIABILITIES</u>		
Current Liabilities		
Accounts Payable		43,771
Due to State of Michigan		18,339
Accrued Liabilities		69,570
Noncurrent Liabilities		
Advance From State		176,382
Installment Purchase Agreements PayableDue Within One Year		863,890
Installment Purchase Agreements PayableDue in More Than One Year		117,693
Vested Employee Benefits Payable		243,523
Total Liabilities		1,533,168
		·
NET ASSETS		
Investment in Capital Fixed Assets		
Net of Related Debt	10	0,258,482
Restricted for County Roads		1,810,291
Total Net Assets	\$12	2,068,773

NEWAYGO COUNTY ROAD COMMISSION STATEMENT OF ACTIVITIES

EXHIBIT B

For the Year Ended	September	30, 2004
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Program Expenses	
Primary Road Maintenance	\$ 1,475,592
Local Road Maintenance	2,406,602
State Trunkline Maintenance	774,595
Net Equipment Expense	(191,747)
Net Administrative Expense	647,725
Infrastructure Depreciation	206,826
Compensated Absences	7,070
Interest Expense	58,597
Total Program Expenses	5,385,260
D	
Program Revenue	
Charges for Services	17 105
License and Permits	17,125
Charges for Services	1,150,620
Reimbursements	10
Operating Grants and Contributions	5 022 220
Michigan Transportation Funds	5,932,239
Investment Earnings	11,028
Capital Grants and Contributions	201.077
Federal Grants	201,977
State Grants	720,784
Contributions From Local Units	1,601,005
Total Program Revenue	9,634,788
Net Program Revenue	4,249,528
General Revenue	
Insurance Recoveries	76 686
Lawsuit Setttlement	76,686 58,829
	14,586
Gain on Equipment Disposal	14,360
Total General Revenues	150,101
Change in Net Assets	4,399,629
Net Assets	
Beginning of Year	7,669,144
End of Year	\$12,068,773

NEWAYGO COUNTY ROAD COMMISSION BALANCE SHEET September 30, 2004

EXHIBIT C

	GOVERNMENTAL FUND TYPE
	General
	Operating
<u>ASSETS</u>	Fund
Cash	\$ 310.257

ASSE15		Funa
Cash	\$	310,257
Investments		3,997
Accounts ReceivableSundry		8,693
Due From State		
Trunkline Maintenance		109,274
Michigan Transportation Fund		930,460
Due on County Road Agreements		638,549
Inventories		
Road Materials		217,345
Equipment Parts and Materials		143,301
Total Assets	\$2	2,361,876

LIABILITIES AND FUND EQUITY

Liabilities	
Accounts Payable	\$ 43,771
Due to State	18,339
Accrued Liabilities	69,570
Advances	
State Trunkline Equipment Purchase	128,637
State Trunkline Maintenance	47,745_

Total Liabilities 308,062

Fund Equities
Fund Balance
Reserved for Inventory
Unreserved and Undesignated

Total Fund Equities

360,646
1,693,168

2,053,814

Total Liabilities and Fund Equities \$2,361,876

NEWAYGO COUNTY ROAD COMMISSION RECONCILIATION OF THE BALANCE SHEET FUND BALANCE TO THE STATEMENT OF NET ASSETS For the Year Ended September 30, 2004

EXHIBIT D

Total Governmental Fund Balance	\$ 2,053,814
Amounts reported for governmental activities in the Statement of Net Assets are are different because:	
Capital assets used in governmental activites are not financial resources and, therefore, are not reported in the funds.	11,240,065
Other long-term assets are not available to pay for current period expenditures and, therefore, are not reported in the funds.	(1,225,106)
Net Assets of Governmental Activities	\$12,068,773

EXHIBIT E

NEWAYGO COUNTY ROAD COMMISSION STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

For the Year Ended September 30, 2004

	Operating Fund
Revenues	
Permits	\$ 17,125
Federal Grants	201,977
State Grants	6,653,023
Contributions From Local Units	1,601,005
Charges for Services	775,671
Interest and Rents	11,028
Other Revenue	389,545
Total Revenues	9,649,374
Expenditures	0.200.1.12
Public Works	9,399,142
Capital Outlay	71,386
Debt Service	148,353
Total Expenditures	9,618,881
Excess of Revenues Over	
(Under) Expenditures	30,493
	,
Other Financing Sources (Uses)	
Insurance Recoveries	76,686
Lawsuit Settlements	58,829
Total Other Financing Sources (Uses)	135,515
Excess of Revenues Over (Under) Expenditures	
and Other Financing Sources and (Uses)	166,008
Fund BalanceOctober 1, 2003	1,887,806
1 mm 2 mm 100 000001 1, 2000	1,507,000
Fund BalanceSeptember 30, 2004	\$ 2,053,814

NEWAYGO COUNTY ROAD COMMISSION RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES For the Year Ended September 30, 2004

EXHIBIT F

Net Change in Fund BalanceTotal Governmental Funds	\$	166,008
Amounts reported for governmental activities in the statement are different because:		
Governmental funds report capital outlays as expenditures.		
However, in the Statement of Activities, the cost of those assets is allocated		
over their estimated useful lives as depreciation expense. This is the amount		
by which capital outlays exceeded depreciation in the current period.	4	,150,935
Equipment retirement is recorded as an expenditure credit in governmental		
funds, but not recorded as an expense in the Statement of Activities.		
Lease proceeds provide current financial resources to governmental funds,		
but entering into lease agreements increases long-term liabilities in the		89,756
Statement of Net Assets. Repayment of notes/leases payable is an		
expenditure in governmental funds, but reduces the long-term liabilities in the		
Statement of Net Assets.		
Some expenses reported in the Statement of Activities do not require the use		
of current financial resources and, therefore, are not reported as expenditures		
in governmental funds. (Increase in compensated absenses and decrease in		
interest expense)		(7,070)

The Notes to Financial Statements are an integral part of this statement.

Change in Net Assets of Governmental Activities

NEWAYGO COUNTY ROAD COMMISSION STATEMENT OF NET ASSETS FIDUCIARY FUND September 30, 2004

EXHIBIT G

	Pension Trust
<u>ASSETS</u>	
Investments at Fair Market Value	
US Government, Agencies, and Corporate Securities	\$ 1,884,372
Money Market Funds	212,530
Common Stocks	2,513,139
Accrued Income	22,082
Total Assets	4,632,123
<u>LIABILITIES</u>	
Total Liabilities	
NET ASSETS	
Held in Trust for Pension Benefits	\$ 4,632,123

NEWAYGO COUNTY ROAD COMMISSION STATEMENT OF CHANGES IN NET ASSETS FIDUCIARY FUNDS

EXHIBIT H

For the Year Ended September 30, 2004

	Pension Trust	
Additions		
Contributions		
Employer	\$	299,000
Employee		2,700
Total Contributions		301,700
Investment Income		
Interest and Dividends		138,978
Realized Gain (Loss) From Sale of Investments		122,932
Net Appreciation (Depreciation) in Fair Value of Investments		154,791
Net Investment Income (Loss)		416,701
Total Additions		718,401
Deductions		
Benefit Payments		261,922
Administrative and Other Expenses		30,418
Total Deductions		292,340
Change in Net Assets		426,061
Net AssetsOctober 1, 2003		4,206,062
Net AssetsSeptember 30, 2004	\$ 4	4,632,123

NOTES TO FINANCIAL STATEMENTS

The accounting policies of the Newaygo County Road Commission conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by Newaygo County Road Commission.

NOTE A--REPORTING ENTITY

The Newaygo County Road Commission, which is established pursuant to the County Road Law (MCL 224.1), is governed by an appointed 3 member board of county road commissioners. The Road Commission may not issue debt without the approval of the county board of commissioners. If approval is granted, Road Commission taxes are levied under the taxing authority of the county, as approved by the county electors. The taxes would be included as part of the county's total tax levy as well as reported in the County Road Fund.

The criteria established by the Governmental Accounting Standards Board (GASB) Statement No. 14, "The Financial Reporting Entity," for determining the reporting entity includes oversight responsibility, fiscal dependency and whether the financial statements would be misleading if the component unit data were not included. Based on the above criteria, these financial statements present the Newaygo County Road Commission, a component unit of Newaygo County.

The Road Commission Operating Fund is used to control the expenditures of Michigan Transportation Fund money distributed to the county, which are earmarked by law for street and highway purposes. The board of county road commissioners is responsible for the administration of the Road Commission Operating Fund.

NOTE B--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation--Government-Wide Financial Statements

The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the activities of the Newaygo County Road Commission. There is only one fund reported in the government-wide financial statements.

The Statement of Net Assets presents the Road Commission's assets and liabilities with the difference being reported as either invested in capital assets, net of related debt or restricted net assets.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expense are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

NOTES TO FINANCIAL STATEMENTS

NOTE B--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Basis of Presentation--Fund Financial Statements

Separate financial statements are provided for the operating fund (governmental fund). The operating fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

Measurement Focus/Basis of Accounting--Government-Wide Financial Statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Amounts reported as program revenue include: (1) charges to customer or applicants for goods or services or privileges provided; (2) Michigan transportation funds, State/Federal contracts and township contributions. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

Measurement Focus/Basis of Accounting--Fund Financial Statements

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Michigan transportation funds, grants, permits, township contributions and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

Cash, Cash Equivalents and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

NOTES TO FINANCIAL STATEMENTS

NOTE B--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Inventories

Inventories are priced at cost as determined on the average cost method. Inventory items are charged to road construction and equipment maintenance, and repairs and operations as used.

Capital Assets

Capital assets, which include property, plant, equipment, infrastructure assets (e.g., roads, bridges and similar items), are reported in the Operating Fund in the government-wide financial statements. Capital assets are defined by Newaygo County Road Commission as assets with an initial individual cost of more \$1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical costs or estimated historical cost of purchase or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

GASB Statement No. 34 requires major networks and major subsystems of infrastructure assets acquired, donated, constructed, or substantially rehabilitated since fiscal years ending after June 30, 1980 be inventoried and capitalized by the fourth anniversary of the mandated date of adoption of the other provisions of GASB Statement No. 34. The Newaygo County Road Commission has capitalized the current year's infrastructure, as required by GASB Statement No. 34, and has reported the infrastructure in the Statement of Net Assets. The Road Commission will retroactively capitalize the major infrastructure assets on or before September 30, 2008, as permitted by GASB Statement No. 34.

<u>Depreciation</u>

Depreciation is computed on the sum-of-the-years'-digits method for road equipment and straightline method for all other capital assets. The depreciation rates are designed to amortize the cost of the assets over their estimated useful lives as follows:

Buildings	30 to 50 years
Road Equipment	5 to 8 years
Shop Equipment	10 years
Engineering Equipment	4 to 10 years
Office Equipment	4 to 10 years
InfrastructureRoads	8 to 30 years
InfrastructureBridges	12-50 years

Long-Term Obligations

In the government-wide financial statements, long-term debt and other long term obligations are reported as liabilities in the Operating Fund Statement of Net Assets

NOTES TO FINANCIAL STATEMENTS

NOTE B--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

NOTE C--BUDGETARY PROCEDURES

Budgetary procedures are established pursuant to Public Act 2 of 1968, as amended, (MCL 141.421) which requires the board of county road commissioners to approve a budget for the County Road Fund. Pursuant to the Act, the Road Commission's chief administrative officer (manager) prepares and submits a proposed operating budget to the board for its review and consideration. The board of county road commissioners conducts a public budget hearing and, subsequently, adopts the operating budget. The budget is prepared on the modified accrual basis of accounting, which is the same basis as the financial statements.

Public Act 2 of 1968, as amended, requires the adoption of a balanced budget for special revenue funds, as well as budget amendments as needed to prevent actual expenditures from exceeding those provided for in the budget.

The Road Commission has not complied with certain provisions of Public Act 2 of 1968, as amended. The total final amended budget for expenditures was \$9,486,734 and the total actual expenditures were \$9,618,881. The following activities exceeded the final amended budget:

	Budget	Actual	Variance
Local RoadHeavy Maintenance	\$2,066,308	\$2,257,768	\$(191,460)
Primary Road StructuresHeavy Maintenance		206,827	(206,827)
Primary Road StructuresMaintenance	885	131,183	(130,298)
Local Road StructuresHeavy Maintenance		78,640	(78,640)
Local Road StructuresMaintenance	100	89,798	(89,698)
Administrative Expense	640,595	647,725	(7,130)
Capital OutlayNet	70,688	71,386	(698)

NOTES TO FINANCIAL STATEMENTS

NOTE D--CASH DEPOSITS AND INVESTMENTS

Deposits are carried at cost. Deposits of the County Road Fund are made in banks in the name of the Newaygo County Treasurer. Michigan Compiled Laws, Section 129.91, as amended by Public Act 196 of 1997, authorizes the county treasurer to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities, and direct obligations of the United States, or any agency or instrumentality of the United States in which the principal and interest is fully guaranteed by the United States, including securities issued or guaranteed by the Government National Mortgage Association; United States government or Federal agency obligation repurchase agreements; bankers' acceptance of United States banks; mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan; commercial paper rated by two standard rating agencies within the two highest classifications, which matures not more than 270 days after the date of purchase; and obligations of the State of Michigan or its political subdivisions which are rated investment grade. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Road Commission has adopted an investment policy in accordance with the requirements of Public Act 196 of 1997, and includes all the investments listed above.

The Road Commission's insured deposit amount results from the County Road Fund meeting certain specified criteria under FDIC regulations.

The risk disclosures for the Road Commission's deposits and investments, as required by GASB Statement No. 3, are as follows:

Imprest Cash and Deposits	Carrying Amount	Institution Balances
Operating Fund		
Uninsured	\$210,157	\$ 684,433
Insured (FDIC)	100,000	100,000
Imprest Cash	100	
Total Operating Fund	\$310,257	\$784,433

NOTES TO FINANCIAL STATEMENTS

NOTE D--CASH DEPOSITS AND INVESTMENTS (Continued)

The GASB Statement No. 3 risk disclosures for the Newaygo County Road Commission's investments are as follows:

Investment Type	<u>(1)</u>	<u>(2)</u>	<u>(3)</u>		nrying mount		Fair Value
Operating Risk-Categorized US Government Securities		\$ 178		\$	178	\$	178
Nonrisk-Categorized Fifth Third Money Market					3,819		3,819
Total Operating				\$	3,997	\$	3,997
Pension Trust Risk-Categorized US Government, Agencies and Corporate Securities				\$1,8	384,372	\$1,8	884,372
Nonrisk-Categorized Fifth Third Bank Money Market Common Stocks Accrued Income					212,530 513,139 22,082		212,530 513,139 22,082
Total Pension Trust				\$4,6	532,123	\$4,0	532,123
Total Investments				\$4,6	536,120	\$4,0	636,120

Risk-Categories: (1) Insured or registered, or securities held by the entity or its agent in the entity's name; (2) Uninsured and unregistered, with the securities held by the counterparty's trust department or agent in the entity's name; (3) Uninsured and unregistered, with the securities held by the counterparty, or by its trust department but not in the entity's name. The money market investments are invested in a pooled money market, which cannot, by definition be categorized by risk, which is in accordance with GASB Statement No. 3.

Pension Trust Fund

Michigan Compiled Laws, Section 38.1121, authorizes the Road Commission to invest pension assets in a wide variety of investments including: stocks, bonds, certificates of deposit, real estate, annuity contracts, obligations of a specified nature and real or personal property. Specific limitations apply to the various investment types. The Road Commission pension fund investments are in accordance with statutory authority. Some Pension Trust monies are invested in common stocks and money market funds, which cannot, by definition, be categorized by risk, which is in accordance with GASB Statement No. 3.

NOTES TO FINANCIAL STATEMENTS

NOTE E--CAPITAL ASSETS

The following is a summary of the changes in capital assets:

	Account			Account
	Balances			Balances
	09/30/03	Additions	Deductions	09/30/04
Capital Assets Not Being Depreciated	Φ 66.504	Φ 5011		ф. 7 2.445
Land and Improvements	\$ 66,534	\$ 5,911		\$ 72,445
Infrastructure Land Improvements	1,980,787	1,481,574		3,462,361
Subtotal	2,047,321	1,487,485	\$ -	3,534,806
Capital Assets Being Depreciated				
Buildings	987,966	49,554		1,037,520
Road Equipment	5,264,352	406,808	296,804	5,374,356
Shop Equipment	195,658	12,297	12,065	195,890
Office Equipment	85,902	2,097		87,999
Engineers' Equipment	92,767	7,518		100,285
Administration Car	63,998		18,637	45,361
InfrastructureBridges	86,771	285,466		372,237
InfrastructureRoads	3,238,103	2,519,335		5,757,438
Total	10,015,517	3,283,075	327,506	12,971,086
Less Accumulated Depreciation				
Buildings	669,464	30,490		699,954
Road Equipment	4,014,084	347,336	315,441	4,045,979
Shop Equipment	148,026	15,415	12,065	151,376
Office Equipment	45,906	6,736	,	52,642
Engineers' Equipment	60,290	5,208		65,498
Administration Car	35,938	7,614		43,552
InfrastructureBridges		3,900		3,900
InfrastructureRoads		202,926		202,926
Total	4,973,708	619,625	327,506	5,265,827
Net Capital Assets Being Depreciated	5,041,809	3,283,075	619,625	7,705,259
Total Net Capital Assets	\$7,089,130	\$ 4,770,560	\$ 619,625	\$11,240,065

NOTES TO FINANCIAL STATEMENTS

NOTE E--CAPITAL ASSETS (Continued)

Depreciation expense was charged to programs of the primary government as follows:

Net Equipment Expense	
Direct Equipment	\$347,336
Indirect Equipment	45,905
Net Administrative Expenses	
Administrative	14,350
Engineering	5,208
Infrastructure Depreciation Expense	206,826
Total Depreciation Expense	\$619,625

NOTE F--GENERAL LONG-TERM DEBT

The long-term debt of the Road Commission may be summarized as follows:

	Balance 09/30/03			Due Within One Year
2 Caterpillar Motor Grades Model 140H and 1 Catepillar Motor Grader Model 143H \$527,300 Capital Lease Dated February 20, 2000	\$ 383,806	\$(33,095)	\$ 350,711	\$ 350,711
Caterpillar Motor Grader Model 143H \$212,100 Capital Lease Dated February 24, 2000	147,871	(15,170)	132,701	132,701
Caterpillar Wheel Loader Model 950G \$152,100 Capital Lease Dated February 24, 2000	116,810	(7,806)	109,004	109,004
Caterpillar Wheel Loader Model 950G \$152,300 Capital Lease Dated August 10, 2000	116,853	(7,848)	109,005	109,005
Caterpillar Wheel Loader Model 966G \$225,300 Capital Lease Dated September 28, 2000	164,073	(14,002)	150,071	150,071
Komatsu Excavator Model PC270LC-6L \$171,800 Capital Lease Dated November 13, 2001	141,926	(11,835)	130,091	12,397
Vested Employee Benefits Vacation and Sick Leave	236,453	7,070	243,523	
Totals	\$ 1,307,792	\$(82,686)	\$ 1,225,106	\$ 863,889

NOTES TO FINANCIAL STATEMENTS

NOTE F--GENERAL LONG-TERM DEBT (Continued)

The annual interest and principal requirements of the Road Commission's long-term borrowing may be summarized as follows:

Two Caterpillar Motor Graders Model 140H and a Caterpillar Motor Grader Model 143H were purchased in February 2000 under a lease purchase agreement through Caterpillar Financial Services Corporation. The original purchase price was \$527,300, with 5 annual payments of \$54,204.70 and a \$370,000 balloon payment due in February 2005 at an implied interest rate of 5.50%.

Loan Date	Loan Amount	Interest Rate	Maturity Year	Outstanding 09/30/2004	Interest Payable if Held to Maturity
02/20/00	\$527,300	5.50%	2005	\$350,711	\$ 19,289
Total				\$350,711	\$ 19,289

A Caterpillar Motor Grader Model 143H was purchased in February 2000 under a lease purchase agreement through Caterpillar Financial Services Corporation. The original purchase price was \$212,100, with 5 annual payments of \$23,302.48 and a \$140,000 balloon payment due in February 2005 at an implied interest rate of 5.50%.

Loan Date	Loan Amount	Interest Rate	Maturity Year	Outstanding 09/30/2004	Interest Payable if Held to Maturity
02/24/00	\$212,100	5.50%	2005	\$132,701	\$ 7,299
Total				\$132,701	\$ 7,299

NOTES TO FINANCIAL STATEMENTS

NOTE F--GENERAL LONG-TERM DEBT (Continued)

A Caterpillar Wheel Loader Model 950G was purchased in February 2000 under a lease purchase agreement through Caterpillar Financial Services Corporation. The original purchase price was \$152,100, with 5 annual payments of \$14,230.28 and a \$115,000 balloon payment due in February 2005 at an implied interest rate of 5.50%.

Loan Date	Loan Amount	Interest Rate	Maturity Year	Outstanding 09/30/2004	Interest Payable if Held to Maturity
02/24/00	\$152,100	5.50%	2005	\$109,004	\$ 5,995
Total				\$109,004	\$ 5,995

A Caterpillar Wheel Loader Model 950G was purchased in September 2000 under a lease purchase agreement through Caterpillar Financial Services Corporation. The original purchase price was \$152,300, with 5 annual payments of \$14,274.67 and a \$115,000 balloon payment due in August 2005 at an implied interest rate of 5.50%.

Loan Date	Loan Amount	Interest Rate	Maturity Year	Outstanding 09/30/2004	Interest Payable if Held to Maturity
08/10/00	\$152,300	5.50%	2005	\$109,005	\$ 5,995
Total				\$109,005	\$ 5,995

NOTES TO FINANCIAL STATEMENTS

NOTE F--GENERAL LONG-TERM DEBT (Continued)

A Caterpillar Wheel Loader Model 966G was purchased in September 2000 under a lease purchase agreement through Caterpillar Financial Services Corporation. The original purchase price was \$225,300, with 5 annual payments of \$23,764.49 and a \$159,000 balloon payment due in October 2005 at an implied interest rate of 5.95%.

Loan Date	Loan Amount	Interest Rate	Maturity Year	Outstanding 09/30/2004	Interest Payable if Held to Maturity
09/28/00	\$225,300	5.95%	2005	\$150,071	\$ 8,929
Total				\$150,071	\$ 8,929

A Komatsu Excavator Model PC270LC-6L was purchased in November 2001 under a lease purchase agreement through Komatsu Financial Services Corporation. The original purchase price was \$171,800, with 5 annual payments of \$18,567.39 and a \$110,000 balloon payment due in October 2006 at an implied interest rate of 4.75%.

Loan Date	Loan Amount	Interest Rate	Maturity Year	Outstanding 0'9/30/04	Interest Payable if Held to Maturity
11/13/01	\$171,800	4.75%	2004 2005 2006	\$ 12,397 12,986 104,708	\$ 6,179 5,590 5,293
Total				\$130,091	\$17,062

Vested Employee Benefits

Vacation leave is earned in varying amounts depending on the number of years of service of an employee and is made available to the employee on his or her anniversary date. Union employees must generally use vacation leave within 1 year after being earned. If a union employee has less than 1 day unused, he/she will be paid for that time. A union employee, however, may request carryover of 10 unused vacation days into the next year under special circumstances. Foremen and management employees may carry forward 50% of vacation leave earned to the following year but may not extend it beyond 1 year. Upon termination of employment, vacation leave is payable at 100%. The liability recorded in the general long-term debt account group for vacation earned but not used as of September 30, 2004 totaled \$88,935 based on 100% of the vacation leave balances.

NOTES TO FINANCIAL STATEMENTS

NOTE F--GENERAL LONG-TERM DEBT (Continued)

Sick leave is accumulated at the rate of 1 day per month by union employees and ½ day per month for management and administrative employees not to exceed 1200 hours or 150 days.

Sick leave is payable at 50% to the maximum of 75 days when an employee retires or dies. The sick leave benefits recorded in the general long-term debt account group consist of 50% of accumulated sick leave, which amounted to \$154,588.

NOTE G--EMPLOYEES' RETIREMENT SYSTEM

Plan Description

The Newaygo County Road Commission pension plan is a single employer-defined benefit plan administered through Fifth Third Bank. The information disclosed as of September 30, 2004, is based on information provided by Fifth Third Bank. The Fifth Third Bank plan had 50 active participants and 28 retirees as of January 1, 2004, the most recent period for which actuarial data was available. The plan administrator, Fifth Third Bank, did not issue a separate report for the year 2004.

The system provides retirement, disability and death benefits to plan members and their beneficiaries, in accordance with the Road Commission labor agreements and personnel policies.

Funding Policy

The board of county road commissioners had established a payment of \$23,000 per month to fund the plan. During the January 28, 1998 meeting, the board authorized the investment of future contributions in a stock fund. Fifth Third Bank separately identifies and reports on the contributions and earnings in a "Defined Benefit Pension Plan Account." During 2004, contributions were invested in money market investments, stocks, and bonds.

Contributions

Employees are not required to or able to contribute any funds after June 4, 1991, except effective February 27, 2002, management staff employees may purchase up to five years of service under the plan for covered military service. Prior employee accumulations receive 3% interest. The Road Commission usually makes contributions in accordance with the minimum recommended employer contribution required by the actuary plan. During the plan year ended December 31, 2003, the Road Commission contributed \$258,342 and the required recommended contribution was \$267,087, the minimum recommended contribution was not available.

NOTES TO FINANCIAL STATEMENTS

NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

Summary of Significant Accounting Policies and Plan Asset Matters

The assets of the pension plan consist of money market investments, stocks, and bonds purchased under the control of Fifth Third Bank. The company currently provides monthly "statement highlights" providing a summary of balances, which provides the income and expense data accounting for the monthly changes in the Group Annuity Contract value for the General Account only. These statements provided for the audit report are effective through December 31 each year.

Schedule of Funding Progress (2)

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Percent Funded	Unfunded AAL (UAAL)	Covered Payroll	UAAL as a Percent of Covered Payroll
01/01/04	\$4,519,745	\$3,813,034	84%		\$1,939,501	0%
01/01/03*	3,935,638	3,667,795	93		1,864,260	0
04/30/02	4,135,792	3,519,773	85	\$ (378,431)	1,663,528	23
04/30/01	4,165,895	3,354,031	81	(476,792)	1,631,206	29
04/30/00	5,106,455	4,514,850	88	(485,069)	1,473,654	33
04/30/99	4,239,124	4,778,890	89	(539,766)	1,309,680	41
04/30/98	3,973,188	4,580,168	87	(606,980)	1,240,481	49
04/30/97	3,766,554	4,745,673	79	(979,119)	1,069,693	92
04/30/96	3,627,282	4,570,908	79	(943,706)	1,115,510	85
04/30/95	3,672,864	4,473,631	82	(800,767)	1,143,591	70

Schedule of Employer Contributions

Year Ending	_	Annual Required Contribution	Actual Contribution	Percentage Contributed
12/31/03		\$267,087	\$258,342	97%
12/31/02	*	134,405	145,363	108%
04/30/02		190,618	274,160	144%
04/30/01		183,205	184,000	100%
04/30/00		235,781	276,000	117%
04/30/99		223,655	276,000	123%
04/30/98		255,557	276,000	108%
04/30/97		268,070	241,000	90%

^{*8} month plan year ending December 31, 2002

NOTES TO FINANCIAL STATEMENTS

NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

The information presented above was determined as part of the actuarial valuations at the dates indicated. Additional information as of January 1, 2004, the latest actuarial valuation, follows:

Actuarial Cost Method	Frozen Initial Liability
Amortization Method	Level Percent, Closed
Remaining Amortization Period	(1)
Asset Valuation Method	(1)
Actuarial Assumptions	
Investment Rate of Return	8%
Projected Salary Increases*	5%
*Includes Inflation at	4%
Cost of Living Adjustments	None

- (1) Information not provided in actuarial report.
- (2) GASB Statements No. 25 and No. 27 require 10 years of information. Information is not available to complete table per GASB Statement No. 25 and GASB Statement No. 27.

NOTE H--DEFERRED COMPENSATION PLAN

The Newaygo County Board of Road Commissioners offers all Road Commission employees deferred compensation plans created in accordance with the Internal Revenue Code, Section 457. The assets of the plans are held in annuity contracts described in IRC Section 457(g) for the exclusive benefit of the participants (employees) and their beneficiaries. The custodial account is held by the custodian thereof for the exclusive benefit of the participants and beneficiaries of the Section 457 plans and the assets may not be diverted to any other use. The administrators are agents of the employer for purposes of providing direction to the custodian of the custodial account from time to time to the investment of the funds held in the account, transfer of assets to or from the account and all other matters. In accordance with the provisions of GASB Statement No. 32 requirements, plan balances and activities are not reflected in the Road Commission's financial statements.

NOTES TO FINANCIAL STATEMENTS

NOTE I--POST-EMPLOYMENT BENEFITS

Newaygo County Road Commission provides post-employment health care benefits, in accordance with the labor contract and personnel policy, to all employees who retire from the Road Commission. The Road Commission pays all costs for health insurance premiums, including spouse, for management employees who retire at age 55 with 30 years service, but not later than 62 and continuing until the retiree reaches age 65, or from early optional retirement date of age 55 with 10 years or more of service and continuing until the retiree and his spouse reach age 65. After age 65, retirees must reimburse the employer for the cost of insurance. The Road Commission continues to pay the premiums for union employees, including spouse, who retire at age 62 with 10 years service, or from early optional retirement date of age 55 with 10 years or more of service, and continuing until the retiree and their spouse reach age 65. Effective June 1, 1999, the Road Commission shall pay for the Medicare Supplemental available to continue coverage at the rate of 25% of the premium for Medicare Supplemental Coverage for union employees. Prior to June 1, 1999, after age 65, retirees must reimburse the employer for the cost of insurance.

Employees who retire before the respective age limits do not qualify for health insurance even though they may have the required years of service.

Currently, 6 retirees met those eligibility requirements. Expenditures for post-employment health care benefits are recognized when insurance premiums are paid. Net premiums paid by the Road Commission for retirees during 2004 totaled \$40,846. There were no retirees that qualified for the Medicare Supplemental Coverage.

NOTE J--RISK MANAGEMENT

The Road Commission pays an annual premium to the Pool for property (buildings and contents) coverage, automobile and equipment liability, trunkline liability, errors and omissions and bodily injury, property damage and personal injury liability. The agreement for the information of the Pool provides that the Pool will be self-sustaining through member premiums and will purchase both specific and aggregate stop-loss insurance to the limits determined necessary by the Pool Board. Commercial insurance was purchased for health care benefits.

The Road Commission also has self-insurance for workers' compensation as a member of the County Road Association Self-Insurance Fund.

At September 30, 2004, there were no claims which exceeded insurance coverage. The Road Commission did not have any significant reduction in insurance coverage from previous years. Settled claims for the Road Commission have not exceeded the amount of insurance coverage in any of the past 3 years.

NOTES TO FINANCIAL STATEMENTS

NOTE K--FEDERAL GRANTS

The Michigan Department of Transportation (MDOT) requires that road commissions report all Federal and State grants pertaining to their county. During the fiscal year ended September 30, 2004, the Federal aid received and expended by the Road Commission was \$137,338 for contracted projects and \$64,639 for negotiated projects. Contracted projects are defined as projects performed by private contractors paid for and administrated by MDOT. The contracted Federal projects are not subject to single audit requirements by the road commissions, as they are included in MDOT's single audit. Negotiated projects are defined as projects performed by Road Commission employees or private contractors paid for and administered by the Road Commission.

NEWAYGO COUNTY ROAD COMMISSION REQUIRED SUPPLEMENTAL INFORMATION SCHEDULE OF REVENUES--BUDGET TO ACTUAL

	Original Adopted Budget	Final Amended Budget	Actual	Variance Favorable (Unfavorable)
Licenses and Permits				(0,
Weight Permits	-	-	\$ 17,125	\$ 17,125
Federal Grants				
Surface Transportation Program	\$ 850,000	\$ 193,400	73,918	(119,482)
"D" Funds	173,420	39,974	63,420	23,446
US Forest Service Projects	270,459	281,125	64,639	(216,486)
State Grants				
Michigan Transportation Fund				
Engineering	10,000	10,000	10,000	-
Primary Road	3,033,342	3,310,873	3,340,973	30,100
Local Road	2,246,162	2,541,512	2,511,411	(30,101)
Primary Urban Road Local Urban Road		22,723	22,722	(1)
Snow Removal	30,000	11,120 36,012	11,120 36,013	1
Critical Bridge	30,000	100	30,013	(100)
Economic Development Funds		100	_	(100)
Rural Primary (D)	_	_	18,480	18,480
Forest Funds (E)	101,167	101,167	101,166	(1)
STP Buy Out	-	601,138	601,138	-
ContributionsLocal Units				
Townships	2,400,000	1,601,005	1,601,005	-
Charges for Services				
State Trunkline Maintenance	600,000	657,276	657,277	1
State Trunkline Nonmaintenance	10,000	117,317	117,318	1
Salvage Sales	-	-	576	576
Road Abandonment Fees	-	-	500	500
Interest and Rents				
Interest Earned	-	-	11,028	11,028
Other Revenue				
Contributions From Private Sources		25,715	374,949	349,234
Refunds		-	10	10
Gain on Equipment Disposal		-	14,586	14,586
Total Revenue		9,550,457	9,649,374	98,917
Other Financing Sources				
Insurance Recoveries	150,000	141,338	76,686	(64,652)
Lawsuit Settlements		-	58,829	58,829
Total Revenue and Other Financing Sources	9,874,550	9,691,795	\$ 9,784,889	\$ 93,094
Total Revenue and Other Financing Sources	2,614,330	7,071,773	ψ 2,704,003	ψ 73,074
Fund BalanceOctober 1, 2003				
Total Budget	\$ 9,874,550	\$ 9,691,795		

NEWAYGO COUNTY ROAD COMMISSION REQUIRED SUPPLEMENTAL INFORMATION SCHEDULE OF EXPENDITURES--BUDGET AND ACTUAL

	Original Adopted Budget	Final Amended Budget	Acti	ual	Variance Favorable (Unfavorable)
Primary Road					
Heavy Maintenance	\$ 2,480,408	\$ 2,084,726		\$ 1,743,140	\$ 341,586
Maintenance	1,005,000	1,478,754		1,344,409	134,345
Local Road					
Heavy Maintenance	2,435,000	2,066,308		2,257,768	(191,460)
Maintenance	1,430,000	2,413,477		2,316,804	96,673
Primary Road Structure					
Heavy Maintenance	-	-		206,827	(206,827)
Maintenance	555	885		131,183	(130,298)
Local Road Structure					
Heavy Maintenance	-			78,640	(78,640)
Maintenance	100	100		89,798	(89,698)
State Trunkline Maintenance	600,000	657,277		657,277	-
State Trunkline Nonmaintenance	-	117,318		117,318	-
Equipment ExpenseNet	749,500	(191,747)			
Direct			\$ 885,995		
Indirect			362,113		
Operating			323,109		
Less: Equipment Rentals			(1,762,966)	(191,747)	-
Administrative ExpenseNet	600,000	640,595			
Administrative Expense			717,307		
Less: Handling Charges			(2,390)		
Purchase Discounts			(10)		
Overhead Other			(9,191)	(17.705	(7.120)
OverheadState			(57,991)	647,725	(7,130)
Capital OutlayNet	354,000	70,688			
Capital Outlay			484,185		
Less: Depreciation Credits Equipment Retirements			(412,799)	71,386	(698)
Debt Service	146 200	00.757		90.756	
Principal Payments Interest Expense	146,389 93,698	89,756 58,597		89,756 58,597	-
interest Expense	93,098	36,397		30,391	-
Total Expenditures	9,894,650	9,486,734		\$ 9,618,881	\$ (132,147)
Fund BalanceSeptember 30, 2004	-	205,061			
Total Budget	\$ 9,894,650	\$ 9,691,795			

NEWAYGO COUNTY ROAD COMMISSION ANALYSIS OF CHANGES IN FUND BALANCES

	Primary	Local	County Road	
	Road Fund	Road Fund	Commission	Total
Total Revenues	\$4,332,193	\$4,502,828	\$ 814,353	\$9,649,374
Total Expenditures	3,635,197	5,012,283	971,401	9,618,881
Excess of Revenues Over				
(Under) Expenditures	696,996	(509,455)	(157,048)	30,493
Other Financing Sources (Uses)				
Insurance Recoveries			76,686	76,686
Lawsuit Settlements			58,829	58,829
Optional Transfers	(509,455)	509,455		
Total Other Financing Sources (Uses)	(509,455)	509,455	135,515	135,515
Excess of Revenues Over (Under) Expenditures and Other Financing Sources and (Uses)	187,541	_	(21,533)	166,008
and care I maioring sources and (coes)	107,011		(21,000)	100,000
Fund BalanceOctober 1, 2003	696,213	-	1,191,593	1,887,806
Fund BalanceSeptember 30, 2004	\$ 883,754	\$ -	\$1,170,060	\$2,053,814

NEWAYGO COUNTY ROAD COMMISSION ANALYSIS OF REVENUES AND OTHER FINANCING SOURCES

Road Fund Road		Primary Road Fund	Local Road Fund	County Road Commission	Т-4-1
Weight Permits \$ 17,125 \$ 17,125 Federal Grants Surface Transportation Program \$ 73,918 73,918 73,918 "D" Funds 63,420 63,420 63,420 US Forest Service Projects 64,639 63,420 64,639 State Grants Michigan Transportation Fund Engineering 5,657 \$ 4,343 10,000 Allocation 3,340,973 2,511,411 5,852,384 Urban 22,722 11,120 33,842 Snow Removal 36,013 11,20 18,480 Forest Funds (E) 101,166 101,166 101,166 STP Buy Out 601,138 601,138 601,138 ContributionsLocal Units 1,601,005 1,601,005 Charges for Services 512,77 57,277 53,277 53,227 <td< th=""><th></th><th>Koau Fullu</th><th>Koau Fuliu</th><th>Commission</th><th>Total</th></td<>		Koau Fullu	Koau Fuliu	Commission	Total
Federal Grants	Licenses and Permits				
Surface Transportation Program 73,918 73,918 "D" Funds 63,420 63,420 US Forest Service Projects 64,639 63,420 State Grants Michigan Transportation Fund Engineering 5,657 \$4,343 10,000 Allocation 3,340,973 2,511,411 5,852,384 Urban 22,722 11,120 33,842 Snow Removal 36,013 36,013 Economic Development Fund Rural Primary (D) 18,480 18,480 Forest Funds (E) 101,166 101,166 STP Buy Out 601,138 601,138 Contributions—Local Units Townships 1,601,005 1,601,005 Charges for Services State Trunkline Maintenance 657,277 657,277 State Trunkline Nonmaintenance 576 576 Salvage Sales 576 576 Road Abandonment Fees 374,949 374,949 Refunds 10 10 Gain on Equ	Weight Permits			\$ 17,125	\$ 17,125
"D" Funds US Forest Service Projects 63,420 (4,639) 63,420 (64,639) State Grants 10,000 Allocation 3,340,973 (2,511,411) 5,852,384 (2,538,41) 33,842 (2,511,411) 5,852,384 (2,511,411) 5,852,384 (2,511,411) 33,842 (2,511,411) 34,80 (2,511,411) 4,601,452 (2,511,411) 3,611,458 (2,511,411)	Federal Grants				
State Grants August 10,000 August 11,120 33,842 August 11,120 August 11,120 33,842 August 11,120 August	Surface Transportation Program	\$ 73,918			73,918
State Grants Michigan Transportation Fund 5,657 \$ 4,343 10,000 Allocation 3,340,973 2,511,411 5,852,384 Urban 22,722 11,120 33,842 Snow Removal 36,013 36,013 Economic Development Fund Rural Primary (D) 18,480 Forest Funds (E) 101,166 101,166 STP Buy Out 601,138 601,138 Contributions—Local Units Townships 1,601,005 1,601,005 Charges for Services State Trunkline Maintenance 657,277 657,277 State Trunkline Nonmaintenance 117,318 117,318 Salvage Sales 576 576 Road Abandonment Fees 500 500 Interest and Rents 110 10 Interest Earned 4,067 6,961 11,028 Other Revenue 374,949 374,949 Refunds 10 10 10 Gain on Equipment Disposal 4,332,193 4,502	"D" Funds	63,420			63,420
Michigan Transportation Fund Engineering 5.657 \$ 4,343 10,000 Allocation 3,340,973 2,511,411 5,852,384 Urban 22,722 11,120 33,842 Snow Removal 36,013 36,013 Economic Development Fund 8 18,480 Rural Primary (D) 18,480 10,1166 Forest Funds (E) 101,166 101,166 STP Buy Out 601,138 601,138 Contributions—Local Units 1,601,005 1,601,005 Townships 1,601,005 1,601,005 Charges for Services 512,777 657,277 657,277 State Trunkline Maintenance 657,277 657,277 542,777 543,778 576 576 Salvage Sales 576	US Forest Service Projects	64,639			64,639
Engineering 5,657 \$ 4,343 10,000 Allocation 3,340,973 2,511,411 5,852,384 Urban 22,722 11,120 33,842 Snow Removal 36,013 36,013 Economic Development Fund Rural Primary (D) 18,480 18,480 Forest Funds (E) 101,166 101,166 STP Buy Out 601,138 601,138 ContributionsLocal Units Townships 1,601,005 1,601,005 Charges for Services State Trunkline Maintenance 657,277 657,277 State Trunkline Nonmaintenance 117,318 117,318 Salvage Sales 576 576 Road Abandonment Fees 500 500 Interest and Rents Interest Earned 4,067 6,961 11,028 Other Revenue Contributions From Private Sources 374,949 374,949 Refunds 10 10 Gain on Equipment Disposal 4,332,193 4,502,828 <	State Grants				
Allocation 3,340,973 2,511,411 5,852,384 Urban 22,722 11,120 33,842 Snow Removal 36,013 36,013 Economic Development Fund Rural Primary (D) 18,480 18,480 Forest Funds (E) 101,166 STP Buy Out 601,138 601,138 Contributions—Local Units Townships 1,601,005 1,601,005 Charges for Services State Trunkline Maintenance 657,277 657,277 State Trunkline Nonmaintenance 1117,318 117,318 Salvage Sales 576 576 Road Abandonment Fees 500 Interest and Rents Interest Earned 4,067 6,961 11,028 Other Revenue Contributions From Private Sources 374,949 374,949 Refunds 10 10 Gain on Equipment Disposal 14,586 Total Revenue 4,332,193 4,502,828 814,353 9,649,374 Other Financing Sources Insurance Recoveries 76,686 76,686 Insurance Recoveries 76,686 76,686 Lawsuit Settlements	Michigan Transportation Fund				
Urban 22,722 11,120 33,842 Snow Removal 36,013 36,013 Economic Development Fund 18,480 18,480 Rural Primary (D) 18,480 101,166 Forest Funds (E) 101,166 101,166 STP Buy Out 601,138 601,138 ContributionsLocal Units 1,601,005 1,601,005 Townships 1,601,005 1,601,005 Charges for Services State Trunkline Maintenance 657,277 657,277 State Trunkline Nonmaintenance 117,318 117,318 117,318 Salvage Sales 576 576 576 Road Abandonment Fees 500 500 Interest and Rents 117,318 11,028 Other Revenue 4,067 6,961 11,028 Other Revenue 2 374,949 374,949 Refunds 10 10 Gain on Equipment Disposal 14,586 14,586 Total Revenue 4,332,193 4,502,828 814,353 9,649,374		5,657	\$ 4,343		
Snow Removal 36,013 36,013 Economic Development Fund 18,480 18,480 Rural Primary (D) 18,480 101,166 Forest Funds (E) 101,166 101,166 STP Buy Out 601,138 601,138 ContributionsLocal Units Townships 1,601,005 1,601,005 Charges for Services State Trunkline Maintenance 657,277 657,277 657,277 State Trunkline Nonmaintenance 117,318 117,318 117,318 117,318 117,318 117,318 117,318 576 5	Allocation	3,340,973	2,511,411		
Economic Development Fund Rural Primary (D) 18,480 18,480 Forest Funds (E) 101,166 101,166 STP Buy Out 601,138 601,138 ContributionsLocal Units Townships 1,601,005 1,601,005 Charges for Services 5tate Trunkline Maintenance 657,277 657,277 State Trunkline Nonmaintenance 117,318 117,318 117,318 Salvage Sales 576 576 576 Road Abandonment Fees 500 500 500 Interest and Rents Interest Earned 4,067 6,961 11,028 Other Revenue 2 374,949 374,949 Refunds 10 10 10 Gain on Equipment Disposal 14,586 14,586 14,586 Total Revenue 4,332,193 4,502,828 814,353 9,649,374 Other Financing Sources 76,686 76,686 76,686 Lawsuit Settlements 58,829 58,829 58,829			11,120		
Rural Primary (D) 18,480 18,480 Forest Funds (E) 101,166 101,166 STP Buy Out 601,138 601,138 Contributions—Local Units Townships 1,601,005 1,601,005 Charges for Services State Trunkline Maintenance 657,277 657,277 State Trunkline Nonmaintenance 117,318 117,318 Salvage Sales 576 576 Road Abandonment Fees 500 500 Interest and Rents Interest Earned 4,067 6,961 11,028 Other Revenue 2 374,949 374,949 Refunds 10 10 10 Gain on Equipment Disposal 14,586 14,586 Total Revenue 4,332,193 4,502,828 814,353 9,649,374 Other Financing Sources 76,686 76,686 Insurance Recoveries 58,829 58,829	Snow Removal	36,013			36,013
Forest Funds (E) 101,166 101,166 STP Buy Out 601,138 601,138 ContributionsLocal Units Townships 1,601,005 1,601,005 Charges for Services State Trunkline Maintenance 657,277 657,277 State Trunkline Nonmaintenance 117,318 117,318 Salvage Sales 576 576 Road Abandonment Fees 500 500 Interest and Rents Interest Earned 4,067 6,961 11,028 Other Revenue Contributions From Private Sources 374,949 374,949 Refunds 10 10 Gain on Equipment Disposal 14,586 14,586 Total Revenue 4,332,193 4,502,828 814,353 9,649,374 Other Financing Sources 76,686 76,686 Insurance Recoveries 76,686 76,686 Lawsuit Settlements 58,829 58,829	-				
STP Buy Out 601,138 601,138 ContributionsLocal Units Townships 1,601,005 1,601,005 Charges for Services State Trunkline Maintenance 657,277 657,277 657,277 State Trunkline Monmaintenance 657,277 657,277 State Trunkline Nonmaintenance 117,318 117,318 516 576					

EXHIBIT M

NEWAYGO COUNTY ROAD COMMISSION ANALYSIS OF EXPENDITURES

	Primary Road Fund	Local Road Fund	County Road Commission	Total
Primary Road				
Heavy Maintenance	\$ 1,743,140			\$ 1,743,140
Maintenance	1,344,409			1,344,409
Local Road				
Heavy Maintenance		\$ 2,257,768		2,257,768
Maintenance		2,316,804		2,316,804
Primary Road Structures				
Heavy Maintenance	206,827			206,827
Maintenance	131,183			131,183
Local Road Structures				
Heavy Maintenance		78,640		78,640
Maintenance		89,798		89,798
State Trunkline Maintenance			\$ 657,277	657,277
State Trunkline Nonmaintenance			117,318	117,318
Equipment ExpenseNet				
(Per Exhibit J)	(61,992)	(106,822)	(22,933)	(191,747)
Administrative ExpenseNet				
(Per Exhibit J)	271,630	376,095		647,725
Capital OutlayNet				
(Per Exhibit J)			71,386	71,386
Debt Service				
Principal Payments			89,756	89,756
Interest Payments			58,597	58,597
Total Expenditures	\$ 3,635,197	\$ 5,012,283	\$ 971,401	\$ 9,618,881



JENNIFER M. GRANHOLM
GOVERNOR

JAY B. RISING STATE TREASURER

December 9, 2004

Board of County Road Commissioners Newaygo County 935 One Mile Road White Cloud, Michigan 49849

RE: Report on Compliance and on Internal Control Over Financial Reporting Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

Dear Commissioners:

We have audited the basic financial statements of the Newaygo County Road Commission, a component unit of Newaygo County, as of and for the year ended September 30, 2004, and have issued our report thereon dated December 9, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States.

Compliance—As part of obtaining reasonable assurance about whether the Newaygo County Road Commission's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards. However, we did note an instance of noncompliance described in the accompanying Comments and Recommendations as item 04-2.

Internal Control Over Financial Reporting--In planning and performing our audit, we considered Newaygo County's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted a certain matter involving the internal control over financial reporting and its operation that we consider to be a reportable condition. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect Newaygo County's ability to record, process, summarize and report financial data consistent with the assertions of management in the financial statements. The reportable condition is described in the accompanying Comments and Recommendations as item 03-1, 03-2, and 04-1.

Newaygo County Road Commission December 9, 2004 Page 2

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being auditing may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe none of the reportable conditions described above is a material weakness.

This report is intended solely for the information and use of the management, Federal and State awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

Cary Jay Vaughn, CPA, CGFM

19/1/2

Audit Manager

Local Audit and Finance Division

COMMENTS AND RECOMMENDATIONS

OTHER REPORTABLE CONDITIONS

Although our study and evaluation of the internal control structure disclosed no condition that we believe to be a material weakness, our audit disclosed certain other reportable conditions which we wish to point out for consideration by the management of the Newaygo County Road Commission.

Accounts Payable--Reconcilement of Distribution Control Accounts to Subsidiary Records

Finding 03-1

Condition: Prior to audit adjustments, the control accounts for accounts payable in the year-end distribution report did not agree with subsidiary records and reports by \$7,828.

Criteria: Subsidiary records should tie to control accounts. Specifically: Accounts Payable should agree with Open Invoice Reports.

Recommendation: We recommend that, prior to closing the books at year-end, responsible Road Commission personnel compare relevant subsidiary records and reports to the distribution report to assure that the balances in all the above described control accounts agree with the totals of the supporting records and reports.

Improper Recording of Federal Awards

Finding 03-2

Condition: The Road Commission is currently recording all Federal grants from the Michigan Department of Transportation (MDOT) as part of the Federal Surface Transportation Program. The Road Commission is not monitoring the sources of funding whether it be Federal and/or State or the maximum amounts to be received which led to revenue reclassifications of \$364,967 and a reduction of heavy maintenance of \$129,512.

Criteria: The grants issued by MDOT state the cost participation of each project providing for the sources of funding, maximum amounts, and the amount the Road Commission is responsible for.

Recommendation: We recommend that the responsible Road Commission personnel review the grant agreements to ensure the accuracy of the posting of the revenues and expenditures for the grants received from MDOT.

COMMENTS AND RECOMMENDATIONS

Inventory Status Reports

Finding 04-1

Condition: Prior to audit adjustments, the inventory control accounts in the year-end distribution report did not agree with inventory status report totals.

Criteria: Subsidiary records should tie to control accounts.

Recommendation: We recommend that responsible Road Commission personnel compare the inventory status report to the distribution report to assure that the balances in Account 109 - Inventory - Road Materials and Account 110 - Inventory - Equipment Parts and Materials agree with the totals of the inventory status report.

STATUTORY COMPLIANCE

Our examination revealed the following instances of noncompliance with State statutes.

Uniform Budgeting and Accounting Act Provisions--Expenditures

Finding 04-2

Condition: As detailed in Exhibit J, expenditures in 7 of 15 activities exceeded the amended budget, and expenditures exceeded the budget in total.

Criteria: The expenditure of funds in excess of the budget is contrary to the provisions of Section 17 of Public Act 2 of 1968, which provides, in part, as follows:

"Except as otherwise provided in Section 19, a deviation from the original general appropriations act (budget) shall not be made without amending the general appropriations act. The legislative body (board of county road commissioners) of the local unit shall amend the general appropriations act as soon as it becomes apparent that a deviation from the original general appropriations act is necessary and the amount of the deviation can be determined."

Section 18(3) also provides, in part, that:

"...except as otherwise provided in Section 19, an administrative officer of the local unit shall not incur expenditures against an appropriation account in excess of the amount appropriated by the legislative body."

Recommendation: We recommend that the Road Commission comply with the provisions of Public Act 2 of 1968, as amended, the Uniform Budgeting and Accounting Act, being Sections 141.421-141.440 of the Michigan Complied Laws.